

Telemedicine (also known as telehealth or teletherapy for mental health clinics) quickly became the most practical way for health care providers to stay connected with patients, provide needed care, and still receive reimbursement. Background How we got here!

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COVID 19 shook up our world in very many ways.

- Once past the technical, system and billing issues, most patients and providers found the interactions productive and even preferable for many types of visits.
- Now we are asking, is this a stop-gap solution?
- Will this become more mainstream long-term?Will patients respond positively to a virtual visit?
- Can our office and staff make this a productive, efficient component of the workflow and care delivery systems?
- The answers to these questions are yes, yes, and yes!



Polling Question 1

- Has you practice conducted telehealth interactions with patients?
- Yes, we have
- Not yet, however we plan to
- No and we don't plan to



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Objectives

- By the end of this session the participants should
- Comprehend the patient and business benefits of telehealth.
- Be aware of the changes from Health and Human Services to enable widespread use of telemedicine.
- 3. Understand the patient motivations as they embrace telemedicine



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How is telemedicine being used?

- Telehealth is often referred to or referenced as telemedicine (clinical services), but also includes a wider variety of healthcare services, including those provided by professionals other than physicians, such as nurses, technicians and pharmacists.
- It may include clinical care services, education for both patients and providers, and public health or healthcare administrative services.





Research regarding Telemedicine adoption and patient satisfaction

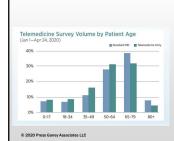


- Press Ganey Associates is a South Bend, Indiana-based health care company known for developing and distributing patient satisfaction surveys. Its Medical Practice Survey is the most widely used outpatient satisfaction survey in the United States.
- A new national Press Ganey survey that returned 1.3 million completed patient questionnaires across 1.45 practices between January and August 2020 gives solid insights into what has worked and what hash t during the run-up in telemedicine adoption during the pandemic. Key findings include:
 - Telemedicine is here to stay. Usage has leveled off at roughly 15% of visits, down from an early COVID peak of 37%, but significantly up from the pre-pandemic baseline of less than 1%.
 - Feedback on telemedicine visits was surprisingly positive: 89% of patients would recommend their provider after having had a telemedicine visit

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Telemedicine by patient age: Jan 1 - Apr 24, 2020



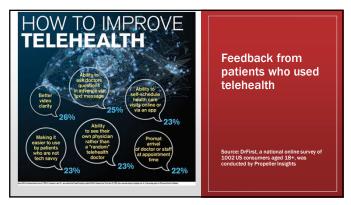
 When considered by demographic, the average age of patients responding to telemedicine surveys is 54, compared with 58 for traditional medical practice surveys.

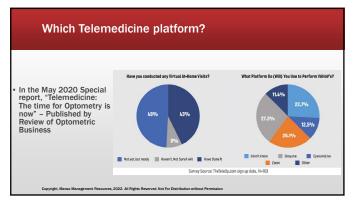
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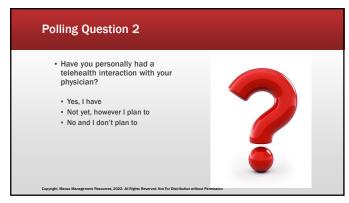
Patient satisfaction with Telemedicine

- Analyses of more than 30,000 early consumer responses to telemedicine surveys received through the end of April paint a favorable picture for patient experience with virtual visits. Based on the data, patients are overwhelmingly positive about their virtual interactions with their care providers, even when technical issues posed challenges, as indicated by the lower scores for technologyrelated Items
- These data highlight opportunities for enhancing the physician-patient connection by addressing technical barriers that impede consistent and reliable communication

People	All MD Telemedicine Only
Likelihood of recommending care provider (CP)	
CP concerns for questions/worries	
CP efforts to include in decisions	
CP explanations of prob/condition	
CP discuss treatments	
taff worked together to care for you	
Process	
Likelihood of recommending	
Ease of talking with CP over video	
Ease of scheduling appointments	
Ease of contacting	
Audio connect during visit	
Video connect during visit —	_
60%	70% 80% 90%
	Average Top-Box Scores







Regulatory changes, services, coding and more

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1135 Waivers - open the door to telehealth

Department of Health and Human Services issued emergency 1135

- Effective March 6, 2020
- Legislation provides \$11.5 Billion in emergency monies
- Optometry included
- Many restrictions waived (removed)
- Does not require provider to be licensed in the State or location of the patient

 Allows for patients to be seen remotely

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Services you may provide Live Patient Interaction New Patients Patient Must Consent Communication Method(s) Remote Image / G2010 Video Evaluation clinician response via wide range of options yes yes Virtual Check-In G2012 telephone, interactive audio & video system yes 99421-99423 patient portal, secure e-mail yes yes yes 99441-99443 telephone 99201-99205 interactive audio 99212-99215 & video system Telemedicine Visit no no yes yes

Remote Image / Video Evaluation - asynchronous

- Code G2010
- Description: Remote evaluation of recorded video and/or images submitted by an established patient; including interpretation with follow-up with the patient within 24 business hours, not originating from a related E/M service or procedure within the next 24 hours or soonest available appointment



Approximate reimbursement \$15

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Virtual Check-in - synchronous



- Code 2012
- Description: Brief, live communication technology-based service, e.g., virtual check-in, by a physician or other qualified health care professional who can report evaluation and management can report evaluation and management services, provided to an established patient, not originating from a related E/M service provided within the previous 17 days nor leading to an E/M service or procedure within the next 24 hours or sonoest available appointment; 5-10 minutes of medical discussion.
- Approximate reimbursement \$15

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E-Visit

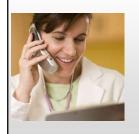
- Codes 99421, 99422, 99423
- - 99421: Online digital evaluation and management service, for established patient, for up to seven days, cumulative time 5-10 minutes
 - time 5-10 minutes
 99422: Online digital evaluation and management service,
 for established patient, for up to seven days, cumulative
 time 11-21 minutes
 99423: Online digital evaluation and management service,
 for established patient, for up to seven days, cumulative
 time 21 or more minutes



- 99421 \$15 99422 \$30
- 99423 \$50



Telephone Services



- Codes 99441, 99442, 99443
- Descriptions:
 - 99441: Telephone evaluation and management service, for established patient by physician, time 5-10 minutes

 - or established patient by physician, linte 970 fillinutes 99442: Telephone evaluation and management service, for established patient by physician, time 11-20 minutes 99443: Telephone evaluation and management service, for established patient by physician, time 21-30 minutes
- Approximate reimbursements:
 99441 \$15
 99442 \$30
 99443 \$40

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- Codes 99201-99205, 99212-99215
- Approximate reimbursements:

New Patients		Established Patients		
Code	Reimbursement	Code	Reimbursement	
99201	\$47			
99202	\$77	99212	\$46	
99203	\$109	99213	\$76	
99204	\$167	99214	\$110	
99205	\$211	99215	\$148	



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Codes, modifiers and more

Modifiers

- 95 = Synchronous telemedicine communication
- GT = Synchronous telemedicine communication. Less limitation Vs 95
- GQ = Asynchronous telemedicine
- Medicare POS = 02
- VSP POS = 11

https://www.medicare.gov/coverage/telehealth

Review of Optometric Business - Special report, May 2020



Four essentials for effectiveness

- 1. Authenticity
- 2. Agenda setting
- 3. Empathy
- 4. Closing checklist



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Authenticity

- Typically, we have the benefit of physical connection. The power of this connection conveys comfort and caring. Incorporating language about thoroughness, understanding and caring will help to bridge the physical
- AUTHENTICITY
- Be more conscious of the warmth of opening and closing greetings. Starting with a smile goes a long way.

Source: Press Ganey: Chrissy Daniels, Chief Experience Officer

Authenticity

- . At the beginning of the appointment, confirm that the patient can hear and see you clearly.
- . Allow for an extra pause after the patient speaks to ensure they have completed their sentence to avoid interruptions.
- . Explain when you must look away from the patient to reference



Source: Press Ganey: Chrissy Daniels, Chief Experience Officer

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Agenda setting

- Understanding the patient's priorities and questions up front is an absolute must. Many physicians already embed agenda setting into their daily practice. The challenge here is that your patients may be less "ready" than they have been in the past. Make sure to take an extra few seconds to allow them to think about it.
 - Many practices use technicians in a pre-visit meeting to gather patient history and chief complaints.
 - patient history and chief complaints.

 Identify priorities, "I see that you're here to discuss your headaches, seasonal allergies and the resultant eye irritation. Before we begin, ne there any other issues you were hoping to discuss today?"

 Ask twice. After the patient identifies their concerns, ask "Is there anything else?" and wait for the answer. Keep asking until they confirm that they have nothing else.





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Agenda setting

- Negotiate if needed. "That's a lot to cover in our time today. We may not have enough time to tackle them all today. I do think its important to discuss your headaches and eye irritation today since it sounds like potentially the most pressing concerns. We'll cover as much as we can in this visit, and we can save anything noncritical for the next visit."
- Restate the agenda. "So today we'll discuss your headaches and allergies, and we will save the discussion about extended wear contact lenses for the next visit."



Press Ganey: Chrissy Daniels, Chief Experience Officer

Empathy

- Deliberately addressing concerns for patients is important. The challenge with showing empathy through telemedicine is not the intention but the limited ability to convey it through tone, pauses, and body language.
- With telemedicine, one must rely more consistently on conveying empathy through language. It's surprising, but simply making a commitment to the patient or using more caring language can bridge many gaps.



Source: Press Ganey: Chrissy Daniels, Chief Experience Officer

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Empathy

 Care providers may need to check in more deliberately about worries or concerns throughout the visit and especially at the close.



Source: Press Ganey: Chrissy Daniels, Chief Experience Officer

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Tips to connect and display empathy

Here are 9 tips compiled from Medscape and Orbit Health for how to do, as telehealth provider American Well likes to call it, "Webside manner."

- 1.Introduce yourself. Tell your patient a little about yourself and what to expect during the appointment. If you don't start off this way, the whole appointment will feel distant. On the flip side, don't end the appointment abruptly and turn off the camera. Make sure to leave time for questions and answers at the end of the session.
- 2. Display empathy. This can mean showing compassion, helping calm fears, and providing hope when serious medical conditions arise.
- 3. Maintain eye contact. This is different via technology than in-person. On video you will need to look into the camera on your computer, and not at the patients' image on the screen. Looking at the image can come across as you looking down and not visually connecting with your patient.

Source: Courtney Edelson blog for PCI

Tips to connect and display empathy

- **4. Be aware of your surroundings**. Make sure the room you are in is not cluttered, and that the lighting quality is good so that you can be clearly seen.
- **5.Communicate clearly.** Explain what you are doing. If you are going to look away to read the chart, tell your patient what you are doing so they don't interpret your behavior as not paying attention to them.
- **6.Be comfortable with the technology you are using.** This will make you look competent and prepared, as well as positioning you to be able to help the patient at the other end with their technology if need be

Source: Courtney Edelson blog for PCI

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Tips to connect and display empathy

- 7. Pay attention to your body language. Make sure what you are saying with your body aligns with what you are saying with your body aligns with what you are saying with your words. Nonverbal communication becomes more of a focal point on camera. If you come across as relaxed and comfortable. Be kind and warm. Be aware of your expressions. On camera a furrowed brow can come will across as the body of the common that we will be a formed to the c
- 8. Avoid side conversations or taking any phone calls. Limit anything that will distract you from your patient.
- 9. Don't interrupt. Remember that a video delay could cause you and your patient to unintentionally talk over each other. Practice active listening. Repeat back what your patient said so that they feel understood and validated.

Source: Courtney Edelson blog for PCI

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Polling Question 3

- What is your perception of the telehealth interactions you have experienced?
- Highly satisfied
- They were ok
- Not satisfied



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Closing checklist

- Think about how many times a patient remembers a question or request after they have left the exam room. In the clinic, the technician or optician can quickly get answers.
- But when the telemedicine visit ends, what options does the patient have? Physicians must devote a greater portion of the visit and bring more structure to officially closing out the session.



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Closing checklist ideally, the after-visit summary is still the communication tool of choice, but this is generated after the telemedicinvisit has ended. There is no longer the paper copy to reference. Therefore, the verbally communicated list should cover the following. Summarize the plan. Reinforce any care provider actions, such as calling in a prescription, etc. Reinforce any actions that the patient will take, such as complying with medication schedule, applying compresses, etc.

Provide guidance on what to watch for should a problem worsen.

Offer instructions for follow-up questions or concerns.

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Ideas for Tele-Opticianry

- As the process of selecting glasses is no longer being limited by retail store hours, it shifts to the comfort of the buyer's home.
- In this relaxed environment, friends and family are nearby for real time consultation—avoiding
 the sidetrack created when opinions on eyewear selfies go unanswered, or worse—given a
 quick thumbs down.



Tom Davies - Custom, Bespoke Eyewear The TD Tom Davies stores that populate London, England are unique enterprises. Each client is approached as a bespoke client, with photos taken for a minimum of three styles at each face-to-face encounter and filed for future reference. Using these photos, the stores periodically send "renderings" of the latest styles via email to entice their client base with new offerings. These are not simple VTO images: The renderings are optimally tailored and individually colored, according to the notes and interactions recorded between the TD optician and the buyer. In this way, Tom Davies Bespoke Eyewear may be among the first of a breed of high-end bespoke tele-opticians.

Tele-measuring

- Especially in a try-on environment at home, getting proper basic measurements wouldn't be difficult.
 After all, you're sending them frames of known size and therefore scale, so interpolating frame-based measurements such as pupil height and pupillary distance from pices should be a breeze.
- Frame wrap angle is also easy, since you know the frame's info before when you begin to order
- Pantoscopic tilt could be determined using an overlay applied to screen shots of the patient's profile while wearing the selected frames.
 You could always revert to default values for position of wear, which are averages derived from large data sets.
- An optical tele-landscape like this only requires an open mind to entertain it. And there's no doubt your customer will trust the new way if you do.



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Remote refractions

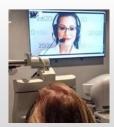
Kelley's Optical and Boutique

- Huntsville, Alabama
- Opened during the pandemic
- Optical and gift shop
- Provides remote refractions

Provides Eye Exams powered by 20/20NOW



Remote refractions



- Refraction
- Retinal Exam
- Visual fields
- Glaucoma and Cataract evaluations
- Remote Slit Lamp
- Contact Lens evaluations
- Doctor consultations

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Remote refractions



Conclusion

The great news is that telemedicine improves with practice, for physicians and patients.

- Despite the challenges outlined here, telemedicine has amazing benefits for both: eliminating no-shows, late arrivals, and transportation and weather problems; keeping frail patients in the comfort of their homes.
- The benefits of telemedicine will continue to grow as it becomes a critical tool for care delivery.
- By making small but meaningful communication changes, physicians can make every telemedicine encounter more effective and a better experience for their patients
- The opportunities for new business models abound!

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